



EU - facts

EUR 13 trillion GDP

447 mill habitants

3.4 Gt of annual GHG emmissions

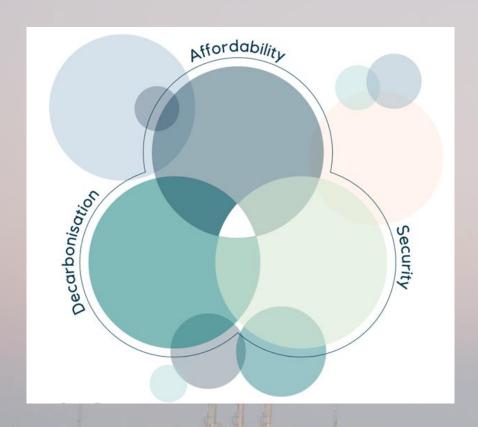
1340 Mtoe gross inland energy consumption

792 Mtoe net energy imports





Unprecedented rebalancing of EU energy and industry-economic priorities





"When it comes to the European Green Deal: We stay the course. We stay ambitious. We stick to our growth strategy. And we will always strive for a fair and just transition!"

"It is time to make business easier in Europe."

"Europe will do "whatever it takes" to keep its competitive edge."

Ursula von der Leyen,
European Commision President
STOEU 2023







Equinor – leading in a balanced energy transition

Firm strategy

- Optimised oil and gas portfolio remaining a dependaple energy supplier in the transition
- High value growth in renewables position for shifts in the energy mix
- New market opportunities in low carbon solutions carbon management for hard to abate sectors

• In 2035

- A strong longer term role of the NCS
- Broader energy offering > 80 TWh of renewables (>65 TWh) and decarbonised energy (>15 TWh)
- 30-50 MTPA CO2 transport and storage capacity
- Lower emissions 40% reductions in net carbon intensity (Scope 1,2 and 3)



A Norway is not enough

- Our current understanding of Norwegian reserves will not suffice to cover the EU's
 - Cumulative demand for oil and gas to 2050
 - Cumulative imports of oil and gas to 2050
- Moreover GHG footprint should matter
 - NCS @ < 7 kgCO2/boe,
 - US LNG @ 13 kgCO2/boe
 - World average @ 18 kgCO2/boe.
- Not tapping into Norway's oil and gas reserves would increas the EU's GHG footprint

NCS O&G Reserves vs EU demand

	Sm3	5500	7500	10300 Doing nothing	
Scenario 2040 IA MTOE		4620	6300	8652	3565
Sum S1	15243	30%	41%	57%	23%
Sum S2	14091	33%	45%	61%	25%
Sum S3	13707	34%	46%	63%	26%
LIFE	14091	33%	45%	61%	25%





Connecting "Norway Energy Hub" to "North Sea the Powerhouse of Europe"

Decarbonising oil & gas

- Production and products
- 50 billion NOK invested in decarbonisation of production
- Decarbonisation enables hydrogen production

Industrialising offshore wind

- Profitable and global supplier industry
- Power to Norway and profitable power export to Europe
- ~220 billion NOK in investments
- 10 GW offshore wind already planned for by 2030

Providing commercial CCS

- Delivering a commercial service for the transport and storage of CO2
- Thousands of jobs in the development phase
- ~80 billion NOK in investments
- 40 million tonnes per year of storage capacity
- 10-15 storage licences

• Hydrogen on an industrial scale

- Delivering hydrogen as an energy carrier on an industrial scale
- Long-term and profitable job creation
- ~50 billion in investments
- Stepwise towards 10 GW in combination with green hydrogen

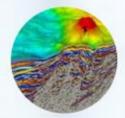




TECHNOLOGY AND CAPABILITIES

Competitiveness in new value chains

Low carbon solutions



Unique CCS capabilities



Cost reduction through value chain

Offshore wind



Optimized production and predictive maintenance



Data analytics and machine learning to increase lifetime

Al and Digital



Customised ChatGPT



New ways of working

Ventures



Direct Lithium extraction lab testing



Direct Ocean capture pilot (CO₂)



